# RESULTS PRESENTATION 4Q21 and 2021



# 2021 Overview Bernardo Lustosa CEO



# We have the top 10 players of E-commerce

Contract with Mercado Livre (Antifraud, Threat-X, Business Trust)



#### **E-commerce**

#### Large deliveries in line with the IPO

#### **IPO** Plan:



**Platform with** stability and UX; **Product** interface

**Customized Products** 

**Efficiency Projects** 

True cost of fraud

**Commercial Team** 

**RELATIONSHIPS** 

100% of stability at Black Friday

Express SLA

Cloud, Avaya, 2AF WhatsApp, Biometry, SIM Swap, Acquiteture without CPF, Hotphone+, Network Effect

Seniorization, organization in BUs, scalability, sector specialization, key accounts



**PENETRATION IN NEW SEGMENTS** 



**Acelerah Project** 

R&S,treinamento e

onboarding

Focus on **Negotiations** (inflation adjustment)

Marketing **Maturation** 

Branding, PR and Content, ABM, Digital Performance, Events, **Product Marketing** 

**Head of Acceleration** 

(alliances, partnerships, new businesses)

Low historical churn

> 2,7% (2021)



# **Onboarding**

#### Large deliveries in line with the IPO

#### IPO Plan:



#### **ACCELERATION**

of the DATA TRUST (frictionless UX)

Commercialization of documentscopy and Know Your Customer

**Continuous** 

**Development** 

in Components

# BETA LEARNING Acquisition

- Software factory with 110 employees and hiring pipeline
- Methodology and fit-cultural
- Training (technology and leadership)

#### **Commercial Team**

Seniorization, organization in BUs, scalability, sector specialization, key accounts **Acelerah Project** 

R&S, training/ onboarding



# LARGER INVESTMENT IN PROMOTION

IN PROMOTION AND DISTRIBUTION



#### Rebranding and New DATA TRUST Platform

- Implementation of biometry
- Component modularization
- Focus on UX and product interface

#### Credit

Good grip and higher market demand: 15 clients and +50mn consults

## **Commercial Headcount**

+71 people YoY +30 people since the IPO

#### Marketing Maturation

Branding, PR and Content, ABM, Digital Performance, Events, Product Marketing Commercial
Teams in BUs and
Head focused on
acceleration



#### **International E-commerce**

Large deliveries in line with the IPO

#### Planos do **IPO**:



#### **MÉXICO and LATAM**

Consolidation via Outbound Sales and partnership for Middle/Long Tail Commercial and Marketing Restructuring: Latam x RoW<sup>1</sup>

Head of Alliances and Head of Enterprise LATAM hiring

Brazil x International Synergies



#### **EUA and CANADÁ**

Middle/Long Tail via partnership and Enterprise test via Outbound Sale



## TEST NEW GEOGRAPHIES

with High Fraud Rates with Low Approval Rates LatAm Commercial Head hiring in progress



- Chargeback management Company (complementary solution)
- Strengthen customer and brand relationships in the US
- Potential revenue and efficiency synergies

# Leader in Fraud Prevention G2 Grid (Winter 2022)

- **Leader:** Grid Report for E-commerce Fraud Protection
- Leader: Small Business Grid Report for E-commerce Fraud Protection
- Top Performer: Mid-Market Grid Report for E-commerce Fraud Protection



Note: (1) Rest of world.

# **Explore**

Large deliveries in line with the IPO

#### **IPO** Plan:



#### **TO SUSTAIN**

EXISTING INITIATIVES (Threat-X and Business Trust) Threat-X and Business Trust at Pre-scale Health and MKT
Place in
Prototyping

Chosen by Lift (BACEN Innovation Program)

### **Explore Roadmap**

1 DISCOVERY

2 PROTOTYPATION

3 OPERATION

4 PRE-SCALE

Spin-off or Products

# |N|

#### INVEST IN NEW BUSINESS



**Discovery Insurance** 

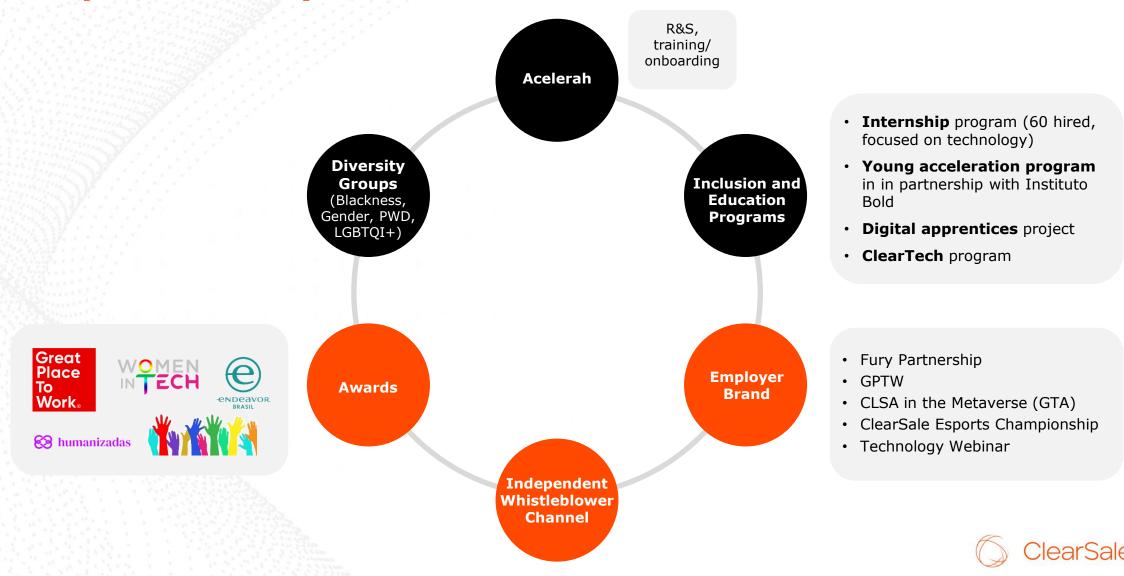
Doubled the number of employees<sup>1</sup>

Tripled the number of customers<sup>1</sup>

ClearSale

Note: (1) Jul/21 vs Feb/22.

# **People, Diversity and Culture**



# **Inorganic Opportunities**

Large deliveries in line with the IPO

#### IPO Plan:



COMPLEMENTARY TECHNOLOGIES

(Biometry, bot, "Acqui-hire")





- Software factory with 110 employees and hiring pipeline
- Methodology and fit-cultural
- Training (technology and leadership)



POTENTIAL
M&A's
Local and
International

Acquisition of Chargeback Ops



- Chargeback management Company (complementary solution)
- Strengthen customer and brand relationships in the US
- Potential revenue and efficiency synergies



# **2021 Highlights**

R\$ 458 MM

#### **Total Net Revenues**

+37% YoY (potential) +32% YoY (reported) YoY YoY s/ FY20 +87% +112% 111%

**ARR<sup>1</sup> New Sales Total** 

**ARR<sup>1</sup> New Sales Onboarding** 

**ARR<sup>1</sup> New Sales Onboarding** 

R\$ 118 MM

**Revenues Onboarding** 

+57% YoY

2,7%

**Churn 2021** 

R\$283 MM

**Revenues E-commerce Brazil** 

 $+29\% \ YoY \ (potential)$ 

+23% YoY (reported)

From 160 to 231 10,5x

Field Sales Team<sup>2</sup>

LTV/CAC<sup>3</sup> Field Sales<sup>2</sup>

**R\$ 56 MM** 

**Revenues E-commerce International** 

+42% YoY

36% (capturated)
44% (potential)

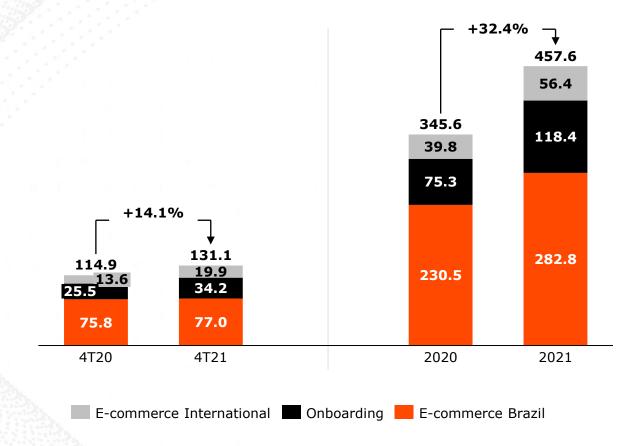
Rule of 40<sup>4</sup>



# **Net Revenues**

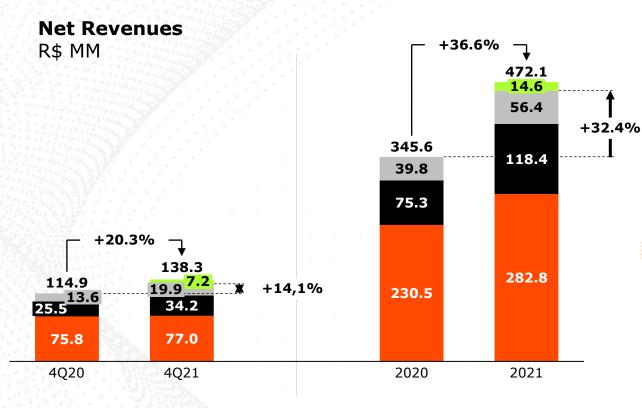
#### **Net Revenues**

R\$ MM





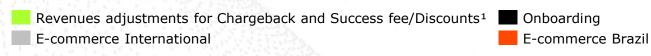
### **Net Revenues**



Adjusted Net Revenue with 37% annual growth in 2021, driven by Onboarding

Annual Growth - Net Revenue	4Q21 / 4Q20	2021 / 2020
Brazil		
E-commerce BR reported	+1.6%	+22.7%
E-commerce BR potential <sup>1</sup>	+11.0%	+29.0%
Onboarding	+34.3%	+57.2%
International		
E-commerce Int. (BRL)	+45.7%	+41.5%
E-commerce Int. (USD)	+40.9%	+41.5%
Total reported	+14.1%	+32.4%
Total potential <sup>1</sup>	+20.3%	+36.6%

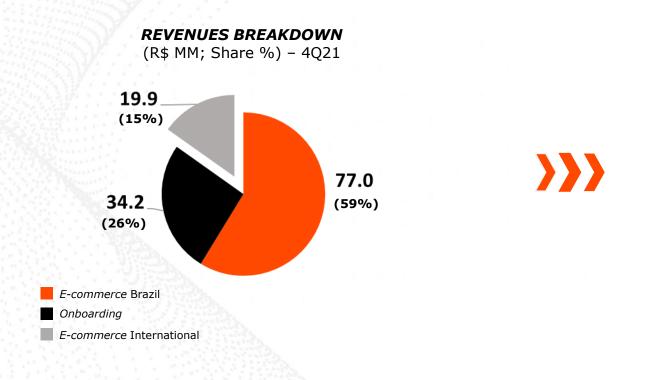
Market<sup>2</sup> +27%



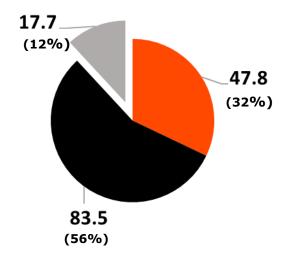


# **Onboarding Potencial**

### Onboarding is a key growth driver

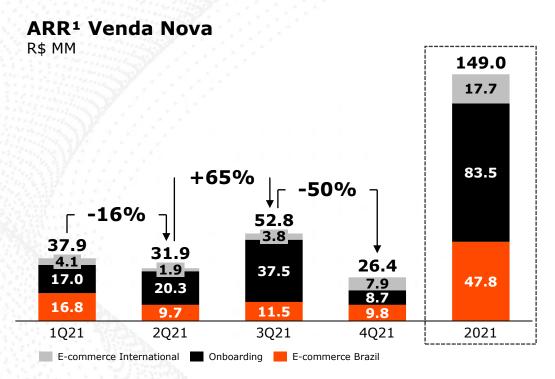


#### ARR¹ NEW SALES BREAKDOWN (R\$MM; Share %) - 2021





# **Operating Revenue Indicators**



**2021** New Sales ARR grows 87% YoY, drive by Onboarding (+112% YoY).

Increase of 1,659 customers and low Churn at a historic record.

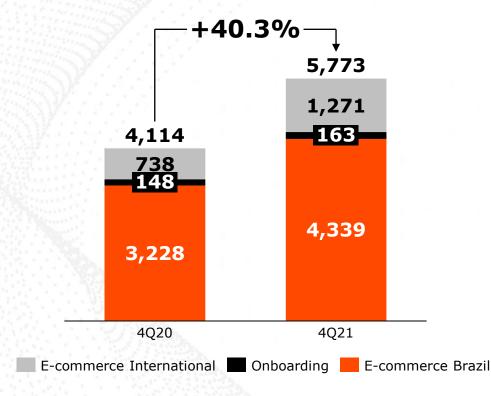
Annual Growth - ARR New Sale	1Q21 / 1Q20	2Q21 / 2Q20	3Q21 / 3Q20	4Q21 / 4Q20	2021 / 2020
E-commerce BR	+557.8%	+111.5%	+102.2%	-41.3%	+62.0%
Onboarding	+438.3%	+18.6%	+422.6%	-27.2%	+111.8%
E-commerce Int.	+330.1%	-42.4%	+129.3%	+67.8%	+66.8%
Total	+468.4%	+27.7%	+263.7%	-20.9%	+87.3%





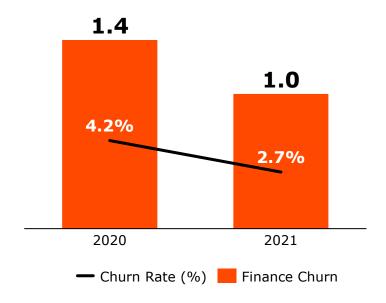
# **Operating Revenue Indicators**

#### **Number of Customers**



#### Churn and Churn-rate

(R\$ MM and %)

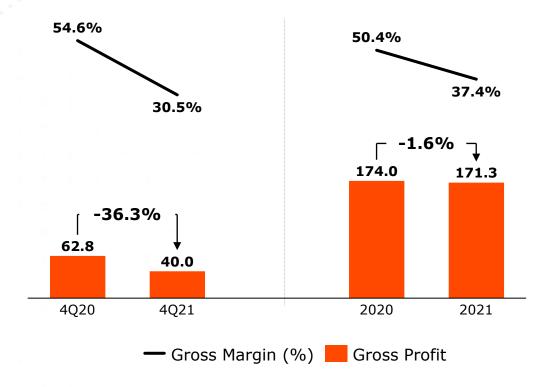




# **Gross Profit and Gross Margin**

#### **Gross Profit and Gross Margin**

R\$ MM and %

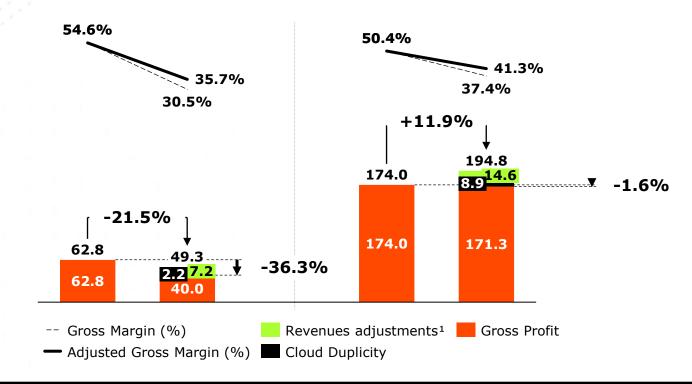




# **Gross Profit and Gross Margin**

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R\$ MM and %



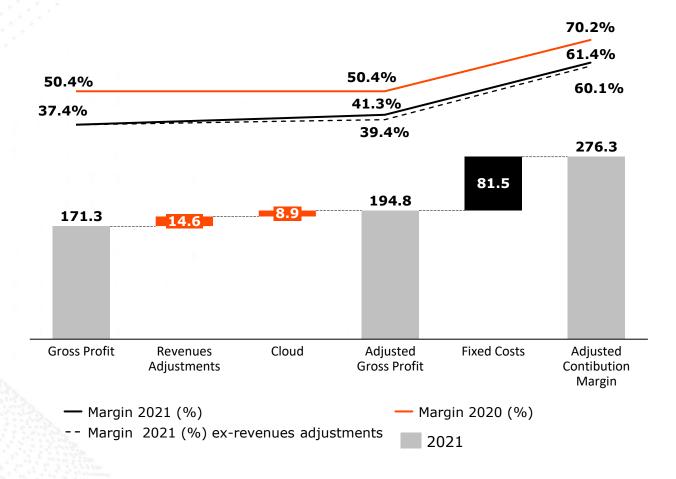
Healthy 2021 adjusted contribution margin of 61.4% and Adjusted Gross Profit of R\$194.8 million in 2021, with a compression of 9.1 p.p. in gross margin explained by:

- ✓ Reinforcement of IT & Analytics team by 77% YoY or 203 people (R\$20.4 million in 2021 and R\$6.7 million in 4Q21)
- ✓ Readjustment of human analysis specialists that was suboptimal by +53% YoY (R\$24.5 million in 2021 and R\$11.3 million in 4Q21)
- ✓ Cloud migration process (R\$8.9 million in 2021 and R\$2.2 million in 4Q21)

# **Contribution Margin (CB)**

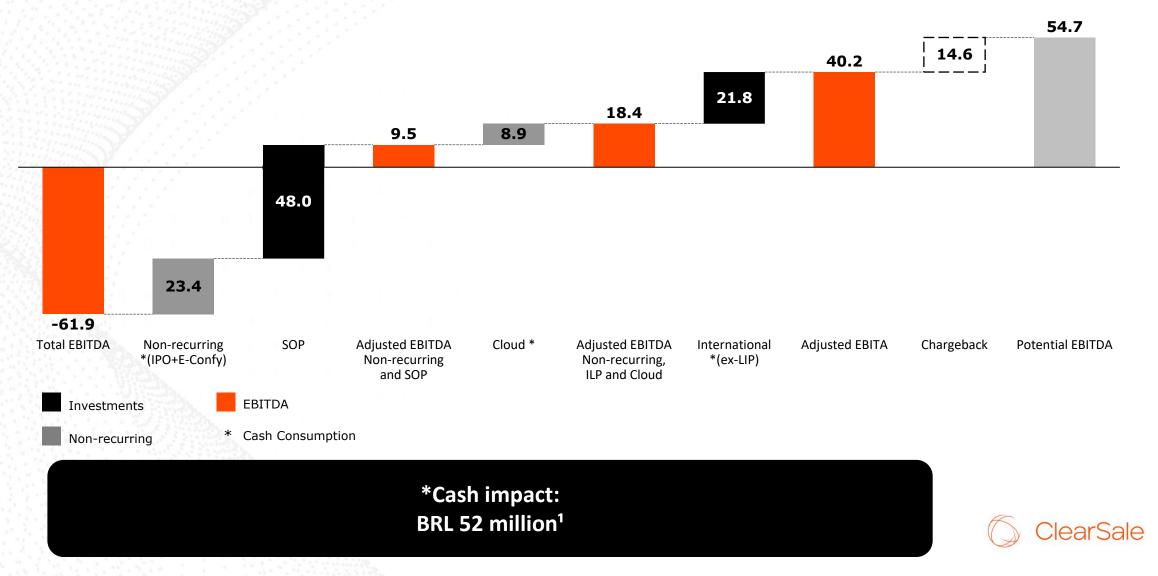
#### **Contribution Margin (CB)**

R\$ MM and %

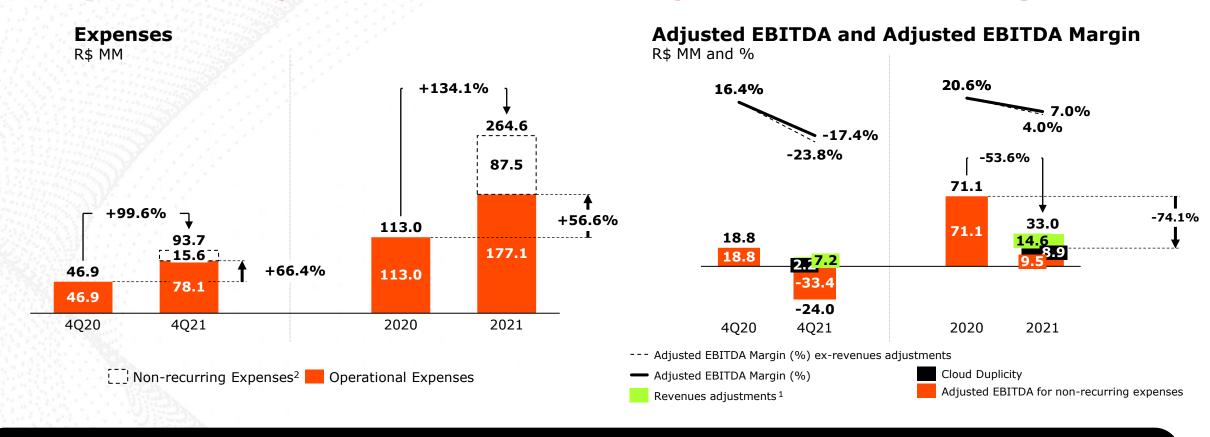




### **2021 EBITDA Construction**



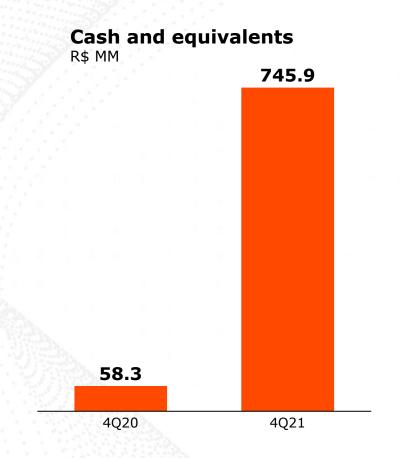
# Expenses, Adjusted EBITDA and Adjusted EBITDA Margin



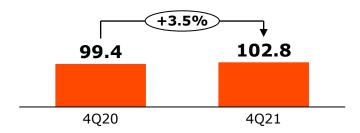
# Adjusted EBITDA of R\$33.0 mm, decreased by 54% - YoY, reflecting investments in the operational, commercial administrative teams:

- ✓ Non-recurring expenses: (i) IPO preparation (R\$39.6 million) and (ii) Long-term incentive plan (R\$47.5 million)
- ✓ Reinforcement of commercial structure by 71 people or 44% in 12 months (R\$22.4 million in 2021 and R\$9.8 million in 4Q21)
- ✓ Administrative team readjustment HR, finance, IR and others to support IPO and business growth (R\$10.4 million in 2021 and R\$4.2 million in 4Q21)

# **Financial Liquidity Position**



# **Gross Debt** R\$ MM





# Final Message



# Q&A



PLATAFORMA
Data Trust





# Thank You!

**Investor Relations** 

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